



**International Foundation
for Electoral Systems**

INTERNATIONAL FOUNDATION FOR ELECTORAL SYSTEMS (IFES)

**REQUEST FOR APPLICATIONS (RFA) for
Abuse of State Resources Public Awareness Campaign in BiH**

RFA-22-060

June 27, 2022

1. Request for Application (RFA)

1.1. Purpose

The purpose of this Request for Applications (RFA) is to invite civil society organization(s) and media organization(s) to submit applications to implement a project to design, develop, implement, and evaluate an abuse of state resources (ASR) public awareness campaign ahead of the October 2022 elections. The objective of this project is to enhance voter and stakeholder awareness in Bosnia and Herzegovina (BiH) with the goal of sensitizing the public about the abuse of state resources in election campaign, will highlight what ASR is; how it can manifest before, during, and after an election; its implications for good governance; and how it is harmful to voters. This RFA provides prospective organizations with the relevant operational and performance requirements. IFES anticipates issuing up to two awards for this campaign, for a total value of USD 12,000 (one award not to exceed USD 6,000. Applicants submitting proposals for all regions in BiH may elect to prepare a budget for full USD 12,000 amount).

1.2. RFA Schedule

IFES will conduct a competitive process to identify grantees per the tentative timeline below:

Issuance of RFA	June 27, 2022
Questions Due	July 1, 2022 by 17:00 Washington DC (EST)
Response from IFES	July 5, 2022
RFA Closes—All Applications Due	July 10, 2022; by 17:00 Washington DC (EST)
Anticipated Implementation Period	August – November, 2022

2. General Information

2.1. Background

IFES is an independent, non-governmental organization providing professional support to electoral democracy. IFES supports citizens' rights to participate in free and fair elections. Our independent expertise strengthens electoral systems and builds local capacity to deliver sustainable solutions.

As the global leader in democracy promotion, we advance good governance and democratic rights by Providing technical assistance to election officials, Empowering the underrepresented to participate in electoral and political processes, and Applying field-based research to improve the electoral cycle.

Since 1987, IFES has worked in over 145 countries – from developing democracies, to mature democracies.

3. Application Preparation Instructions

3.1. Applicant's Understanding of the RFA

In responding to this RFA, the applicant accepts full responsibility to understand the RFA in its entirety, and in detail, including making any inquiries to IFES as necessary to gain such understanding. IFES reserves the right to disqualify any applicant who demonstrates less than such understanding. Further, IFES reserves the right to determine, at its sole discretion, whether the applicant has demonstrated such understanding. Such disqualification and/or cancellation shall be at no fault, cost, or liability whatsoever to IFES.

3.2. Good Faith Statement

All information provided by IFES in this RFA is offered in good faith. Individual items are subject to

change at any time. IFES makes no certification that any item is without error. IFES is not responsible or liable for any use of the information or for any claims asserted there from.

3.3. Communication

Verbal communication shall not be effective unless formally confirmed in writing by the IFES officials identified in Section 3.5 of this RFA. In no case shall verbal communication govern over written communication.

3.3.1. Applicant Inquiries

Inquiries, questions, and requests for clarification related to this RFA should be submitted in writing to the representative listed below by the deadline listed in 1.2. RFA Schedule.

Hend Ghobrial

hghobrial@ifes.org

and

Khurram Naz

knaz@ifes.org

Questions/Answers and Addenda(s) related to this RFA can be found on [IFES Procurement Notices](#).

3.3.2. Formal Communications shall include, but are not limited to:

- Questions concerning this RFA
- Expressions of Interest
- Pre-award negotiations under this RFA
- Addenda to this RFA

3.3.3. Addenda

IFES will make a good-faith effort to provide written responses to the questions or requests for clarifications that require addenda by the date set in the RFA Schedule above. All questions, answers, and addenda will be shared with all interested organizations.

3.4. Eligibility

Locally registered Disabled Persons Organizations (DPOs), Civil Society Organizations (CSOs), Non-Governmental Organizations (NGOs), Non-Political Party Organizations, Media Organizations, or not-for-profit institutions are invited to apply. If a DPO, CSO, or NGO is not locally registered, a signed letter stating the reason why must be included as part of the application.

Individuals and the following organizations are not eligible to access funding:

- Governmental and semi-governmental institutions
- International organizations
- Political parties or organizations affiliated with or engaging in partisan activities

3.5. Application Instructions

All applications should include the following, in order for their application to be considered:

3.5.1. Technical Application

The Technical Application must include a written application in English describing in detail the applicant's (a) Technical Approach, (b) implementation timeline, and (c) results framework to implement the Program Description as described in Article 4 of this RFA. The evaluation criteria can be found in Article 3.6. Applicants should use the technical narrative template in Attachment A.

3.5.2. Cost Application – Budget & Budget Narrative

- The Budget should reflect costs associated with the technical activities and deliverables. All applicants must use the budget template provided in Attachment B and submit it in Excel format as part of their application. The Budget should be presented in **USD**, with applicable

taxes/charges clearly identified. Unit costs are required and, in the case of discrepancies between unit costs and total costs, the unit cost will be taken as the reference basis in the evaluation.

- The applicant must agree to keep these costs valid for a minimum of 90 calendar days.
- The Cost Application should include a Budget Narrative that describes each cost element of the Budget (see column G of Attachment B).

3.5.3. A brief outline of the applicant's organization and experience.

Organizations should demonstrate prior experience working with young people from a wide range of states and regions, particularly rural areas, facilitating training programs, and working on programming such as youth leadership, civic education, and/or elections.

3.5.4. Additional documentation

- When available, a copy of the organization's most recent final, signed audits/financial statements
- Proof of organization's registration.
- CVs of key personnel including the organization's Director and anticipated program manager
- Any other supporting document that will strengthen the application

3.6. Application Submission

Applicants must send final applications in electronic copy via e-mail to the point of contact identified in 3.3.1 on or prior to the closing date and time shown in the *Schedule of Events*.

3.7. Criteria for Selection

The evaluation of each response to this RFA will be based on its demonstrated competence, compliance, format, and organization. The purpose of this RFA is to identify those organizations that have the interest, capability, and financial strength to implement the project as described in Article 4 of this RFA.

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|--|------------------|
| 1. Technical Approach, Implementation Timeline, Results Framework | 40 points |
| <ul style="list-style-type: none"> • Demonstrated understanding of the RFA and of IFES' requirements • Soundness and feasibility of technical approach • Reasonable implementation timeline and results framework • Geographical reach across regions in BiH | |
| 2. Competitive Budget with efficient and reasonable cost structure | 30 points |
| <ul style="list-style-type: none"> • Cost realism in response to RFA requirements • Clear budget presentation of necessary, allocable and reasonable costs • Appropriate balance of budget between operational/personnel costs and activity costs | |
| 3. Past Performance and Organizational Capacity | 30 points |
| <ul style="list-style-type: none"> • Extent to which proposed personnel have relevant qualifications and experience • Demonstrated capacity to organize, manage and implement full range of activities required to achieve program goals and objectives • Demonstrated flexibility to adjust implementation in response to changing environments • Demonstrated strong past performance in implementing programs of similar size, scope and complexity • Demonstrated presence and/or networks in the proposed target communities | |

3.8. Selection and Notification

Applicants determined by IFES that possess the capacity to compete for this project will be selected to move into the negotiation phase of this process. Written notification will be sent to these applicants via e-mail. Those applicants not selected for the negotiation phase will also be notified.

4. Scope of Work

Project: Public Awareness Campaign on Abuse of State Resources in BiH

Anticipated Period of Performance: August 1, 2022 – November 30, 2022

Budget: Not to exceed USD 6,000 per award. Applicants submitting proposals for all regions of BiH may elect to prepare a budget for full USD 12,000 amount.

Objective:

The abuse of state resources (ASR) in elections can give significant, unfair advantages to incumbent political parties and candidates, erode the quality of democracy, and undermine the fair allocation of public resources. The linkages between ASR and electoral advantage are cyclical and also emblematic of larger corruption challenges; powerful elected and appointed officials can take advantage of a politicized civil service, public contractors, government communications and public media, and other means of in-kind support to both enrich themselves and gain an unfair electoral advantage. The aim of this project is to offer technical and funding support for up to two civil society organizations (CSOs) and/or media organizations to strengthen voter knowledge on ASR and its impact on elections through a public awareness campaign. This project will contribute to enhancing the integrity and democratic value of elections in BiH by empowering citizens through ASR awareness and reporting mechanisms.

More specifically, this project activity aims to achieve the following:

1. Inform and educate citizens on what ASR reflects, why it matters, how to identify ASR, and how to inform other populations of ASR;
2. Utilize innovative and citizen-centered approaches to conduct engaging ASR public awareness campaigns;
3. Empower citizens, especially women, people with disabilities, ethnic/religious minority communities, and other groups, to understand the particular impact ASR may have on their own community;
4. Illustrate the power and impact of knowledge-sharing on ASR before and after the election process.

Selected applicant(s) will be requested to participate in a pre-campaign capacity building workshop held by IFES, featuring interactive coaching on how to increase public awareness and encourage effective investigation.

Description of Activities:

Applicants will provide a detailed description of activities in the submitted Technical Application. The final description of anticipated activities will be decided in consultation with IFES. An illustrative list of activities is provided below, but is by no means an exhaustive list.

- Develop and implement innovative and effective social media ASR public awareness campaign, emphasizing what ASR entails, its impact on voters, and why it matters;
- Create or utilize in a campaign a data visualization tool to highlight ASR trends in Bosnia and Herzegovina;
- Design innovative approaches to reach underrepresented communities, such as women, people with disabilities, and minority groups;
- Communicate correct information about what ASR is; how it can manifest before, during, and after an election; its implications for good governance; and how it is harmful to voters;
- Provide written feedback to IFES and the Central Election Commission (CEC) on cases of ASR to streamline the disclosure and documentation of ASR for the CEC, state oversight authorities, and independent election observers;
- Collaborate with the CEC on best practices for messaging on cases of ASR;
- Utilize a variety of mediums, such as social media, television advertisements, public events and workshops, and more, to spread awareness of ASR and its implications for good governance.

Note: Activities must be completed in advance of Election Day (October 2). Post-election activities should only relate to evaluating efforts.

IFES encourages unique, **innovative** technical approaches to activities proposed, as noted in 3.7.

Anticipated Results:

- BiH voters have information on and a greater understanding of the processes of and issues related to ASR, with particular emphasis on impact of ASR on election and democratic integrity;
- BiH constituents are empowered in identifying ASR and informing the authorities, their communities, and other voters about such actions;
- Recipient(s) is/are better able to reach the voter population to continue ASR public awareness campaigns in the future through technical assistance provided by IFES;
- The CEC is provided with relevant information about ASR cases, in line with their mandate.

Anticipated Milestones:

The accomplishment of each objective will be based on the completion of the tasks/deliverables defined in the proposal. Illustrative deliverables include, but are not limited to:

- Campaign design methodology and approach;
- Outreach campaign materials, such as videos, infographics, PSAs, and social media posts;
- Online websites/dashboards;
- Press releases, announcements, and media articles;
- Process-related guides and briefing documents for citizens.

5. Functional Requirements

5.1. Timeline:

Applicants must submit a detailed timeline in their Application showing the time required to implement the services requested. IFES requires all deliverables to be completed not later than November 30, 2022.

5.2. Monitoring & Evaluation

- As part of its due diligence, IFES conducts pre-award surveys on all potential grantees to assess capacity and inform the appropriate grant mechanism. In addition, applicants expected to expend \$750,000 or more in U.S. funded awards during their fiscal year must have an audit conducted in accordance with 2 CFR Part 200, Subpart F—Audit Requirements. If Applicable, applicants must ensure that funds are included in the grant budget for an audit.
- IFES will issue the appropriate grant mechanism depending on the nature of the work, the capacity of the grantee, the duration of the grant, and the overall value of the grant.
- IFES will provide continuous mentorship, training and oversight to ensure grant management practices are in line with anti-corruption principles as well as to build capacity of local grantees to fully manage and implement their programs in adherence to donor regulations and with a view towards sustainability.

5.3. Deliverables:

Specific deliverables and reporting will be determined based on the grant activities proposed and negotiated during the negotiation phase.

6. Additional Terms & Conditions

6.1. Non-Disclosure Agreement

IFES reserves the right to require any applicant to enter into a non-disclosure agreement.

6.2. Zero Tolerance for Fraud

IFES has zero tolerance for fraud. Fraud is any act or omission that intentionally misleads, or attempts to mislead, to obtain a benefit or to avoid an obligation. If you have concerns about potential fraud in any way related to IFES projects, contracts, or activities, please contact IFES' Compliance Hotline at compliance@ifes.org or at +1 202-350-6791.

6.3. Intellectual Property

Applicants should not use any intellectual property of IFES including, but not limited to, all logos, registered trademarks, or trade names of IFES, at any time, without the prior written approval of IFES, as appropriate.

6.4. Applications

All accepted applications shall become the property of IFES and will not be returned.

6.5. Governing Law

This RFA and the applicants' applications shall be governed by the laws of the Commonwealth of Virginia, USA.

6.6. Partial Awarding

IFES reserves the right to accept all or part of the application when awarding the grant. IFES also reserves the right to issue multiple awards and procure only items or services from selected applicants.

6.7. No Liability

Issuance of this RFA does not constitute a commitment on the part of IFES to make an award nor does it commit IFES to pay for costs incurred in the preparation and submission of any application

in response to this RFA. Further, IFES reserves the right to reject any or all applications received or stop solicitation process at any time, without assigning any reason or liability.

IFES shall not be liable to any applicant, person, or entity for any losses, expenses, costs, claims, or damages of any kind:

- Arising out of, by reason of, or attributable to, the applicant responding to this RFA; or
- As a result of the use of any information, error, or omission contained in this RFA document or provided during the RFA process.

6.8. Entire RFA

This RFA, any addenda to it, and any attached schedules, constitute the entire RFA.

6.9. Attachments

Attachment A: Technical Narrative Template

Attachment B: Budget Template

Attachment C: Organizational Capacity and Past Performance Template

End of RFA

ATTACHMENT A
Technical Narrative Template

I. General Information

Complete Legal Name of Applicant Organization

Office Address

Legal Mailing Address (if different)

Office Telephone Number(s)

E-Mail Address(es)

Director of Organization

Project Manager/Contact Person

Project Dates (month/year – month/year)

Project Title

DUNS Number – If you do not have a DUNS number, please note and leave blank.

PAN Number

II. Technical Approach:

*Please include the following components in in a maximum of **5 pages***

- A. Project Summary:** describe your project in one paragraph, including objectives, issue, target audience, and geographic coverage.
- B. Need for the project:** identify the problem your project would help to solve. Why is this project important?
- C. Project's Goal and Objectives:** what is the specific goal of your effort? Does it comply with the goals and objectives of the competition?
- D. Target Audience and Stakeholders:** what is your main target audience? What groups of stakeholders will the project primarily serve?
- E. Activities:** identify and describe in detail each activity to be undertaken to produce results, justifying the choice of activities.
- F. Expected Deliverables:** identify specific deliverables that you expect to develop within your project (research/analytical reports; specific strategies; public policy recommendations; etc.).

III. Implementation Timeline

Please use the following format to provide an implementation timeline

Project Month	Activity	Expected Result	Involved Stakeholders

IV. Results Framework

Please identify specific results that you expect to realize upon completion of your project and the quantitative and qualitative criteria for the project's success. How will you determine that the project goals have been accomplished? The framework should include:

- A list of results you expect to accomplish throughout the project
- 1-4 performance indicators for each result including a detailed definition for each
- The source, method, frequency and schedule of data collection,
- Staff responsible for collecting data.
- How the performance data will be collected
- How data will be reviewed, analyzed and reported

ATTACHMENT B
Budget Template

[CLICK HERE](#) to visit IFES Procurement Notices page and download the budget template

ATTACHMENT C
Organizational Capacity and Past Performance Template

I. Summary

Briefly present your organization's mission, its core activities, and why it is best suited for this project

II. Human Resources

- A. *Please provide full legal name of organization's Director and / or Chief Executive Officer.*
- B. *Please provide CVs for the core technical members of the team (the director of the organization training or curriculum experts, project manager etc.).*
- C. *Please provide hiring plan for full and part-time positions the organization including a list of positions and recruitment plan or cost-share with existing positions.*

III. Past Performance

- A. *Briefly describe how your organization's previous experience prepares it to successfully implement the proposed project; highlight the organization's relationship and work experience with lawmakers, political parties or government officials if applicable.*
- B. *Please specify previous work in the relevant field.*
- C. *Please list the organization's major projects from the past five years in the following format:*

<i>Project Name</i>	<i>Project Activities</i>	<i>Donor</i>	<i>Award Amount</i>	<i>Period of Award</i>

IV. References:

If applicable, contact information for three references from donor funded projects similar in scope.